



**feed opportunity**

Financial Statements of

**Maple Leaf Centre for Action on Food  
Security**

Year ended December 31, 2020



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## INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Maple Leaf Centre for Action on Food Security

### **Qualified Opinion**

We have audited the financial statements of Maple Leaf Centre for Action on Food Security (the Entity), which comprise:

- the statements of financial position as at December 31, 2020 and December 31, 2019
- the statements of operations for the years then ended
- the statements of changes in net assets for the years then ended
- the statements of cash flows for the years then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, except for the possible effects of the matter described in the "**Basis for Qualified Opinion**" section of our auditors' report, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at December 31, 2020 and December 31, 2019, and its results of operations and its cash flows for the years then ended in accordance with Canadian Accounting standards for not-for-profit organizations.

### **Basis for Qualified Opinion**

In common with many not-for-profit organizations, the Entity derives revenue from fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Entity.

Therefore, we were not able to determine whether any adjustments might be necessary to:

- the current assets reported in the statements of financial position as at December 31, 2020 and December 31, 2019
- the fundraising events revenues and excess of revenue over expenditures reported in the statements of operations for the years ended December 31, 2020 and December 31, 2019
- the unrestricted fund, at the beginning and end of the year, reported in the statements of changes in net assets for the years ended December 31, 2020 and December 31, 2019
- the excess of revenue over expenditures reported in the statements of cash flows for the years ended December 31, 2020 and December 31, 2019.

Our opinion on the financial statements for the year ended December 31, 2019 was qualified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "**Auditors' Responsibilities for the Audit of the Financial Statements**" section of our auditors' report.



We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

### ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our



conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a horizontal line that starts under the 'K' and ends under the 'P', with a small upward tick at the end.

Chartered Professional Accountants, Licensed Public Accountants  
Vaughan, Canada  
May 18, 2021

# Statement of Financial Position

Maple Leaf Centre for Action on Food Security

	<i>Notes</i>	<b>As at December 31, 2020</b>		As at December 31, 2019
<b>ASSETS</b>				
<b>Current assets</b>				
Cash		\$ 1,233,956	\$	468,727
Investments, at market	3	3,334,297		3,062,249
Amounts receivable		15,151		46,452
Prepaid expenses		19,924		4,699
<b>Total assets</b>		<b>\$ 4,603,328</b>	<b>\$</b>	<b>3,582,127</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Accrued liabilities		\$ 174,338	\$	14,287
<b>Total liabilities</b>		<b>\$ 174,338</b>	<b>\$</b>	<b>14,287</b>
<b>FUND BALANCES</b>				
Unrestricted fund		\$ 594,693	\$	505,591
Internally restricted fund		3,834,297		3,062,249
<b>Total funds</b>		<b>\$ 4,428,990</b>	<b>\$</b>	<b>3,567,840</b>
<b>Total liabilities and fund balances</b>		<b>\$ 4,603,328</b>	<b>\$</b>	<b>3,582,127</b>

Grant commitments (Note 9)

See accompanying Notes to the Financial Statements.

On behalf of the Board:



**LYNDA KUHN**

Director



**EVAN FRASER**

Director

# Statement of Operations

Maple Leaf Centre for Action on Food Security

<b>Years ended December 31,</b>	<b>Notes</b>	<b>2020</b>	<b>2019</b>
<b>Revenue</b>			
Donations	4	\$3,866,443	\$2,618,875
Fundraising events		—	328,527
Interest income		4,827	35,229
Dividend income		51,322	13,579
Realized gain (loss) on sale of investments		9,819	(571)
Unrealized gain on investments		210,718	48,593
		<b>\$4,143,129</b>	<b>\$3,044,232</b>
<b>Expenditures</b>			
Grants	5	\$3,055,005	\$1,104,954
Program		114,112	226,776
Fundraising		8,293	85,687
Administration	6	104,569	46,403
		<b>\$3,281,979</b>	<b>\$1,463,820</b>
<b>Excess of revenue over expenditures for the year</b>		<b>\$ 861,150</b>	<b>\$1,580,412</b>

See accompanying Notes to the Financial Statements.

# Statement of Changes in Net Assets

Maple Leaf Centre for Action on Food Security  
 Years ended December 31,

				2020
	<i>Notes</i>	Unrestricted fund	Internally restricted fund	Total
<b>Fund balance, beginning of year</b>		\$ 505,591	\$ 3,062,249	\$ 3,567,840
Excess of revenue over expenditures for the year		589,102	272,048	861,150
Interfund transfer	8	(500,000)	500,000	—
<b>Fund balance, end of year</b>		<b>\$ 594,693</b>	<b>\$ 3,834,297</b>	<b>\$ 4,428,990</b>

  

				2019
		Unrestricted fund	Internally restricted fund	Total
<b>Fund balance, beginning of year</b>		\$ 987,428	\$ 1,000,000	\$ 1,987,428
Excess of revenue over expenditures for the year		1,018,163	562,249	1,580,412
Interfund transfer	8	(1,500,000)	1,500,000	—
<b>Fund balance, end of year</b>		<b>\$ 505,591</b>	<b>\$ 3,062,249</b>	<b>\$ 3,567,840</b>

See accompanying Notes to the Financial Statements.

# Statement of Cash Flows

Maple Leaf Centre for Action on Food Security

<b>Years ended December 31,</b>	<b>2020</b>	<b>2019</b>
<b>CASH PROVIDED BY (USED IN)</b>		
<b>Operating activities</b>		
Excess of revenue over expenditures for the year	\$ 861,150	\$ 1,580,412
Unrealized gain on investments	(210,718)	(48,593)
Reinvested interest and dividend income	(61,330)	(13,656)
Change in non-cash working capital	176,127	(63,594)
Cash provided by operating activities	\$ 765,229	\$ 1,454,569
<b>Financing activities</b>		
Purchase of investments	\$ —	\$ (3,000,000)
Cash used in financing activities	\$ —	\$ (3,000,000)
<b>Increase (decrease) in cash during the year</b>	<b>\$ 765,229</b>	<b>\$ (1,545,431)</b>
<b>Cash, beginning of year</b>	<b>468,727</b>	<b>2,014,158</b>
<b>Cash, end of year</b>	<b>\$ 1,233,956</b>	<b>\$ 468,727</b>

See accompanying Notes to the Financial Statements.



# Notes to the Financial Statements

Maple Leaf Centre for Action on Food Security  
Years ended December 31, 2020 and 2019

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## 1. PURPOSE AND NATURE OF THE ORGANIZATION

Maple Leaf Centre for Action on Food Security (the "Centre") was incorporated on November 17, 2016 under the *Canada Not-for-profit Corporations Act*.

The Centre is a registered charity under the *Income Tax Act* (Canada) effective April 17, 2017 and is therefore exempt from income taxes.

The Centre's mandate is to relieve poverty and advance community welfare by supporting innovation, research and knowledge exchange in an effort to advance sustainable food security.

## 2. SIGNIFICANT ACCOUNTING POLICIES

### (a) Basis of Presentation

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations published in the CPA Canada Handbook - Accounting, and using the accounting policies described herein.

The financial statements were authorized for issue by the Board of Directors on May 18, 2021.

### (b) Revenue Recognition

The Centre follows the deferral method of accounting for contributions which include donations and grants. Unrestricted and internally restricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

### (c) Financial Instruments

The Centre initially recognizes financial instruments at fair value and subsequently measures them at each reporting date as follows:

<u>Asset/Liability</u>	<u>Measurement</u>
Cash	Fair value
Amounts receivable and prepaid expenses	Amortized cost
Investments	Fair value
Accrued liabilities	Amortized cost

Financial assets measured at amortized cost are assessed at each reporting date for indicators of impairment. If such impairment exists the assets shall be written down and the resulting impairment loss will be recognized in the statements of operations and changes in net assets for the period.

### (d) Cash

Cash includes cash on hand and short-term deposits which are highly liquid with original maturities of less than three months. Cash that is held for investing rather than operating purposes is classified as investments.

### (e) Fund Accounting

For financial reporting purposes, the accounts of the Centre have been classified into funds. The Centre ensures, as part of its fiduciary responsibilities, that all the funds received with a restricted purpose are expended for the purpose for which they were provided.

The Unrestricted Fund is the result of the Centre's general operations, including donations, fundraising benefits and expenses, and administrative activities. This fund contains unrestricted resources available for immediate purposes for the operation of the Centre.

# Notes to the Financial Statements

Maple Leaf Centre for Action on Food Security  
Years ended December 31, 2020 and 2019

The Internally Restricted Fund represents funds which have been invested and are available for funding shortfalls, emergencies, program enhancement or other purposes as specified by the Board of Directors. Any use of this fund requires explicit approval by the Board of Directors and is not restricted by a third party.

## (f) Contributed Services

Volunteers contribute many hours per year to assist the Centre in carrying out its activities. Because of the difficulty of determining the fair value, contributed services and associated overheads are not valued in the financial statements.

## (g) Contributed Securities

Gifts of publicly traded securities are recognized at estimated fair value based on the market price at the time of receipt, when such information is available, or other estimated fair value as applicable. These securities are liquidated as soon as possible, and are not held for future gains or losses.

## 3. INVESTMENTS

Investments consist of the following:	As at December 31,	
	2020	2019
Cash or Cash Equivalents	\$ 1,776	\$ 691
Canadian Equities	1,071,662	1,149,388
Global Equities	945,755	841,710
Fixed Income	988,081	917,789
Real Estate Investment Trusts	327,023	152,671
	<b>\$ 3,334,297</b>	<b>\$ 3,062,249</b>

The Centre's investments are held in securities that are highly liquid with no maturity date and recorded at fair value. As at December 31, 2020, the total unrealized gain was \$210,718 (2019: \$48,593). The investment portfolio is managed in accordance with the Centre's investment policy.

## 4. DONATIONS

Donations consist of the following:	Year ended December 31,	
	2020	2019
Donations	\$ 2,631,361	\$ 2,618,875
COVID-19 outreach initiatives	1,235,082	—
	<b>\$ 3,866,443</b>	<b>\$ 2,618,875</b>

Donations received this year were 84% from corporations and 16% from individuals (2019: 79% corporate and 21% individuals).

In 2020 in response to the COVID-19 pandemic, the Centre raised \$1,235,082 with the goal of supporting emergency food relief efforts across Canada.

# Notes to the Financial Statements

Maple Leaf Centre for Action on Food Security  
Years ended December 31, 2020 and 2019

## 5. GRANTS

Grants consist of the following:	Year ended December 31,	
	2020	2019
Program	\$ 1,139,505	\$ 1,104,954
COVID-19	1,915,500	—
	<b>\$ 3,055,005</b>	<b>\$ 1,104,954</b>

In 2020 in response to the COVID-19 pandemic, the Centre disbursed \$1,915,500 to registered charities across Canada to support immediate food relief.

## 6. ADMINISTRATION EXPENSES

Administration expenses consist of:	Year ended December 31,	
	2020	2019
Audit fees	\$ 13,526	\$ 13,052
Board expenses	33	1,260
Bank and investment service charges	1,770	641
Donation transaction fees	2,607	878
Salaries and benefits	86,633	30,572
	<b>\$ 104,569</b>	<b>\$ 46,403</b>

## 7. FINANCIAL RISK MANAGEMENT

The Centre is subject to market, interest rate, and liquidity risks with respect to its investments.

### Market Risk

Market risk arises as a result of investments in equity securities and fixed income securities. Fluctuations in the market expose the Centre to a risk of loss on sales of investments.

### Interest Rate Risk

Interest rate risk arises from the possibility that changes in interest rates will affect the value of fixed income securities held by the Centre.

To manage these risks, the Centre has established an investment policy, which includes target mix of investment types and concentration limits designed to achieve the optimum return within reasonable risk tolerances.

### Liquidity Risk

Liquidity risk is the risk that the Centre will be unable to meet cash requirements or to fund obligations as they become due. The Centre manages its liquidity risk by monitoring its operating requirements. The Centre prepares budgets and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Additionally, the Centre believes it is not exposed to significant liquidity risk as all investments are held in instruments that are highly liquid.

# Notes to the Financial Statements

Maple Leaf Centre for Action on Food Security  
Years ended December 31, 2020 and 2019

## 8. INTERFUND TRANSFERS

Transfers between funds consist of the following:

	Unrestricted Fund		Internally Restricted Fund	
	As at December 31,		As at December 31,	
	2020	2019	2020	2019
Surplus in Unrestricted Fund	\$ (500,000)	\$ (1,500,000)	\$ 500,000	\$ 1,500,000
	\$ (500,000)	\$ (1,500,000)	\$ 500,000	\$ 1,500,000

The Centre's general practice is to maintain a small surplus in the Unrestricted Fund by transferring any excess to the Internally Restricted Fund or by covering any deficits in the Unrestricted Fund with a transfer from the Internally Restricted Fund.

## 9. GRANT COMMITMENTS

The Centre enters into grant commitments with partners that vary in terms. Each commitment requires re-approval annually. The Centre's grant commitments are as follows:

2021	\$	718,552
2022		490,000
2023		257,500
	\$	1,466,052